# INTRODUCTION

**Overview:** The following procedural guidelines were developed for three situations: 1) Noncompliance, 2) Unsafe environment and 3) Problem solving staff Issues. Problem solving will assist the agency with determining the "root cause" of the problem.

**Goal:** To increase provider problem solving with challenging situations.

**Requests for Discontinuation of Services:** There are three (3) reasons to request to close a case: Noncompliance, unsafe environment, or inability of ADW services to keep a participant safe in his/her home. However, these cases MUST meet the criteria, MUST show evidence and MUST reveal actions on the case.

Disclaimer: This procedural guide may not include all necessary steps needed for every potential unsafe environment case. Each situation is unique and may require additional interventions or actions.

# **PROCEDURAL GUIDELINES: NONCOMPLIANCE**

**Intent:** Program noncompliance is consistently not following the ADW program policies, the Service Plan (Personal Attendant Log) and/or services.

#### **Examples of Noncompliance:**

- Refusal to verify services provided by signing/dating/initialing daily documentation. •
- Refusal to turn in paperwork or allow worker to implement Service Plan.
- Refusal to follow Service Plan and/or refusal to follow ADW recipient responsibilities.
- Refusal to allow staff in the home for visits or services. •
- Demanding workers to leave, yelling, cussing, slamming doors, phone hang-ups, etc. ٠
- Refusal to open door or respond to calls from staff. •
- Refusal to allow assessments or plans to be conducted. •
- Not maintaining a safe environment for the worker. •
- Other areas of policy or plan noncompliance. •

#### **Noncompliance Procedural Guidelines**

First step: Action by the Agency

- Ensure everyone's health and safety.
- 2. Refer to Adult Protective Services.
- Submit an incident in the WV Incident Management System (IMS).
- 4. Document everything and ask workers to document or provide statements.
- 5. Refer to law enforcement for illegal issues.
- 6. Develop and implement a behavior contract.



7. Ensure the legal representative and primary care physician are aware of the issues in the home.

## Second step: Formal Request for Technical Assistance

- 1. Ensure that steps 1-7 are completed prior to contacting BoSS for technical assistance.
- 2. Request technical assistance by sending an email to seniorservicesmedicaid@wv.gov

## Third step: Request to close case for member noncompliance.

- 1. Submit a summary letter on agency letterhead with signature, describing the consistent history of noncompliance by the ADW person. Complete in full the Request to Discontinue Services (marked noncompliance) and fax with evidence to BoSS.
- 2. Attach evidence of the noncompliance (remember, the case could go to a hearing).
- 3. Incident reports, if applicable.
- 4. Evidence of referral to APS.
- 5. Police reports, if applicable.
- 6. Statements from workers or other agency staff.
- 7. Copies of RN or CM notes or daily documentation verifying the noncompliance.
- 8. Any other evidence that supports the existence of consistent noncompliance with the program.
- 9. Do not close the case unless you have heard from BoSS. If you have not heard from BoSS within three (3) business days of contacting them last about the case, call the staffperson at BoSS.
- 10. BoSS will not make a decision about an agency's employee. BoSS will educate the agency about risk.

# **PROCEDURAL GUIDELINES: UNSAFE ENVIRONMENT**

**Intent:** An unsafe environment is the threat of harm to staff or harm that has already occurred.

#### **Examples of Unsafe Environment:**

- Threat of harm to the staff. •
- Illegal activity or drug activity in the home.
- Physical harm to the staff.
- Property damage threatening harm to the staff.
- Unsafe use or possession of guns in the home.
- Illegal substances or stolen goods in the home.
- Any other imminent risk to the staff.



First step: Action by the Agency

- Ensure everyone's health and safety.
- 2. Refer to Adult Protective Services.
- 3. Submit an incident in the WV Incident Management System (IMS).
- 4. Document everything and ask workers to document or provide statements.
- 5. Refer to law enforcement for illegal issues.
- 6. Develop and implement a behavior contract.
- 7. Ensure the legal representative and primary care physician are aware of the issues in the home.

# Second step: Formal Request for Technical Assistance

- 1. Ensure that steps 1-7 are completed prior to contacting BoSS for technical assistance unless it is so severe that it is felt that a behavior contract would not suffice.
- 2. Request technical assistance by sending an email to seniorservicesmedicaid@wv.gov

# Third step: request to close case for unsafe environment

- 1. Submit a letter describing the overall unsafe environment on agency letterhead with signature. Complete request to close case and fax to BoSS.
- 2. Attach evidence of the unsafe environment (remember, case could go to hearing).
- 3. Include incident reports from the WV Incident Management System.
- 4. Evidence of referral to APS.
- 5. Attach police reports.
- 6. Include statements from workers.
- 7. Send copies of RN, Case Manager or Staff notes or other documentation regarding the unsafe environment.
- 8. Attach any other evidence that supports the existence of the unsafe environment.
- 9. Do not close the case unless you have heard from BoSS. If you have not heard from BoSS within three (3) business days of contacting them last about the case, call the staffperson at BoSS.
- 10. BoSS will never ask a provider to place a worker in harm's way. BoSS will not make a decision about an agency's employee. BoSS will educate the agency about risk.

# PROCEDURAL GUIDELINES: INABILITY OF ADW SERVICES TO MAINTAIN **PERSON SAFELY IN HOME**

Intent: A person's medical condition has degenerated to the point that it is no longer feasible to maintain the person safely in his/her home using ADW services. Even the addition of Personal Care services, if applicable, are not sufficient to meet the needs of the person.



#### Examples of Inability of ADW Services to Maintain Person Safely in Home:

- Person's weight exceeds the amount that Personal Attendant and others available in home, if applicable, can safely transfer/move the person for care purposes.
- Person's condition is such that the person cannot safely be in the home untended for any period of time and there is no one available to provide the care after agency staff leave.

## First step: Action by the Agency

- 1. Ensure everyone's health and safety.
- 2. Refer to Adult Protective Services.
- 3. Submit an incident in the WV Incident Management System (IMS).
- 4. Document everything and ask workers, medical staff, etc. to document or provide statements.
- 5. Develop and implement a behavior contract that either includes an agreement from the person to go to a nursing facility or to live with a loved one who can adequately care for their needs permanently or until the issues can be resolved.
- 6. Ensure the legal representative and primary care physician are aware of the issues in the home.

#### Second step: Formal Request for Technical Assistance

- 1. Ensure that steps 1-6 are completed prior to contacting BoSS for technical assistance unless it is so severe that it is felt that a behavior contract would not suffice or the person will not agree to sufficient behavior contract.
- 2. Request technical assistance by sending an email to <u>seniorservicesmedicaid@wv.gov</u>

# Third step: request to close case due to inability of ADW services to maintain person safely in his/her home

- 1. Submit a letter describing the overall situation that led to person no longer being safe in home with ADW services on agency letterhead with signature. Complete request to close case and fax to BoSS.
- 2. Attach evidence of the inability of the person to be maintained safely in the home (remember, this could go to hearing).
- 3. Include incident reports from the WV Incident Management System.
- 4. Evidence of referral to APS.
- 5. Include statements from workers.
- 6. Send copies of RN, Case Manager, RC or Staff notes or other documentation regarding the inability of the person to safely stay in his/her home with ADW services.



- 7. Attach any other evidence that supports the inability of the person to safely stay in his/her home with ADW services.
- 8. Do not close the case unless you have heard from BoSS. If you have not heard from BoSS within three (3) business days of contacting them last about the case, call the staffperson at BoSS.
- 9. BoSS will never ask a provider to place a worker in harm's way. BoSS will not make a decision about an agency's employee. BoSS will educate the agency about risk.

First, assess the root cause of the problem. It is unacceptable to NOT provide a worker to an ADW recipient. Problem solve the situation (exception is unsafe environment and noncompliance, with BoSS's approval)

BoSS's approval).								
Remote	No	Behavioral	Erratic or Dangerous	Program	Unsafe			
Location/Poorly	Shows/Call		Behaviors/Substance	Noncompliance	Environment			
Staffed Area	Offs		Use					
- C - W	- C - 11			- C - 1-1				
Definition:	Definition:	Definition:	<b>Definition:</b> Challenging	Definition:	Definition:			
Location has few	Consistently	Inappropriate	behaviors are	Consistent	Home			
employee	workers do	behavior but	associated with	refusal to	environment			
resources,	not show	not caused by	substance use,	comply with the	where there			
difficult to hire	for work as	medical,	dementia, Alzheimer's	program policy,	is a threat of			
or difficult to	assigned.	mental or	or TBI.	Service Plan and	harm (staff			
reach.		substance		services.	and/or			
		use.			recipient).			
Remote	No	Behavioral	Erratic or Dangerous	Program	Unsafe			
Location/Poorly	Shows/Call	Denariora	Behaviors/Substance	Noncompliance	Environment			
Staffed Area	Offs		Use	noncompnance				
Indicators: Few	Indicators:	Indicators:	Indicators: Person's	Indicators:	Indicators:			
new hires,	No one	Screaming or	substance use,	Refusal to allow	Threats of			
recruitment	shows for	"cussing" at	cognitive, Alzheimer's	staff into the	harm or harm			
unsuccessful,	the shift, no	staff,	or dementia behaviors	home, open the	to the staff,			
hard to reach	call from	throwing or	or erratic/dangerous	door, sign	illegal			
home, poor road	worker, calls	hitting, verbal	behaviors affect the	paperwork,	activity,			
conditions, no	person/not	abuse,	provider's ability to	home visits,	unsafe guns			
public transport	office, calls	threats and	implement services	phone calls or	in the home,			
and many <u>other</u>	at last	"kicking the	(see behavioral	maintain a safe	drug activity			
businesses in	minute or	worker out or	indicators).	environment for	and any			
area.	goes into	firing		staff.	actions that			
	work late.	him/her".			may harm the			
					staff.			



# AGED AND DISABLED WAIVER PROCEDURAL GUIDELINES

Actions: Recruit	Actions:	Actions:	Actions: Adult	Actions: Provide	Actions:
new hires from	Dual	Behavior	Protective Services	ADW	Behavior
alternative	approach:	contract with	(APS) if abuse, neglect	responsibilities	contract; APS
sources, research	assign 2	the recipient;	or exploitation	with signature;	referral; law
local family or	workers,	set	involved; mental health	Medicaid Fraud	enforcement
friends in area;	one half	boundaries;	referral or consult with	or Recipient	referral for
offer emergency	week and	train staff in	the primary care	Fraud handout,	illegal acts;
transfer;	other the	behavioral	physician; referral to	if applicable;	ensure safety
implement	second half.	interventions;	substance abuse	behavior	of the staff;
secondary	Back up:	temporarily	programs, if applicable,	contract to	and file an
Personal	Assign 2	leave room to	commitment (if	address issues;	incident
Attendant	back up	avoid	appropriate), behavior	<u>document</u>	report.
agency.	workers to	reinforcing	contract (if	<u>noncompliance</u> ;	Request to
	cover for no	behavior.	appropriate); refer to	stress	close if there
	shows.		physician to address	compliance with	is a threat of
			condition medically	policy, Service	harm to the
			first.	Plan (PAL) and	staff going in
				services; and file	home.
				an incident	
				report.	
				Request to close	
				with evidence if	
				continues.	

